General Assembly meeting



Online web conference 29th June 2022 Starting at 09h00 CET



Opening of the meeting

Agenda

- Opening of the meeting
- Streamlining of E-G activities
- Two Sides
- Print Power
- Environmental issues & CEPI update
- Statistics
- Financial issues
- Chairmanship and Board membership
- Next meeting
- Other business
- Adjournment

Legal Reminder



ACTIVITIES OF EURO-GRAPH IN RELATION TO COMPETITION LEGISLATION

EURO-GRAPH makes every effort to ensure that its activities do not contravene the provisions of competition legislation of countries with which its members trade, in particular those of the European Union. This is important for the individuals who take part in Association work, including company officials, EURO-GRAPH staff, member companies, and usest speakers at EURO-GRAPH meetings.

All who participate in EURO-GRAPH activities share the obligation of ensuring that those activities do not contravene these laws.

Subjects that should not be discussed are:

- Company specific, individual statistics and individual forecast, in particular, in relation to prices, volume of sales, volume of orders, production, capacity, downtime.
- Exchange of any commercially sensitive information, in particular where this exchange could influence competitors' future market behaviour.
 Any concrete recommendations or conclusions in such a form that would
- Any concrete recommendations or conclusions in such a form that would induce competitors to behave in an identical manner.
 Price of industry products, allocation of markets, terms and conditions of
- sales.
- Further to that, member companies should not take any steps among themselves to:
- · Allocate customers or territories;
- Influence competitors' business decisions;
- Co-ordinate pricing, production or other competitive practices, decisions or strategies.

In addition members should be aware that their offices and homes may be searched and that their personal notes may be taken and used as evidence by the authorities during investigations and so members should ensure that notes may not be misunderstood.

Should there ever be a question in the minds of any participants as to the propriety of a EURO-GRAPH activity or the way it is conducted, in particular on the preparation, handling or minuting of meetings, they should have no hesitation in seeking the advice of their own or EURO-GRAPH counsel.

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Streamlining of E-G activities

- Proposal from the Board of Directors



Streamlining of Euro-Graph activities

- Over the past two months, the Board has carefully considered the present activities of Euro-Graph and their relevance and value for the association's members.
- After thorough discussion, the Board came to the following recommendations:
 - E-G activities should remain strictly focused to the core business of statistics
 - Communication projects, although valuable, should not be considered as core business for the association
 - Every possible efforts should be taken to reduce costs, while maintaining the quality of services



Streamlining of Euro-Graph activities

- To implement these recommendations the Board agreed to the following changes:
 - Two Sides should be separated from the regular activities of E-G and the contribution to their budget should be separated from the regular E-G budget. Each individual company will be free to continue their support to the project, but the decision will be on individual basis and the discussion will be between every company and the Two Sides management.
 - Print Power should be separated from the regular E-G activities and the budget should no longer be drawn from the E-G regular annual budget. A way forward for the project will be considered over the coming weeks. The alternatives currently explored include:
 - One company, or a group of companies continue the project independently from E-G
 - The project is offered to a different organization to be continued in future (FESPA, Intergraf, WAN-Ifra, FIPP...)
 - The project is offered to Mr Ulbe Jelluma to carry on with sponsors he should find separately from E-G
 - The project is completely dismissed at the end of 2022



Streamlining of Euro-Graph activities

- To implement these recommendations the Board agreed to the following changes:
 - Statistics: with the aim to reduce costs, it is proposed to terminate the production of the annual grammage distribution survey and the quarterly end use survey. In addition, the subscription to the Svan Data import files (and their distribution to members) will be terminated.
 - Meetings: with the aim to reduce costs and increase time efficiency, it is proposed that all meetings organized by E-G should be held online, with the exception of one General Assembly meeting per year. This will apply to meetings of all working groups of the association (Board, Environmental Working Group, Internal Auditors Committee, Statistics Expert Group, Marketing Working Group, ...). If need be, meetings in person could still be organized on exceptional basis.
 - Office and admin: remote working should be encouraged possibly reducing the current office space. The management is mandated to find any further possible cost reduction (IT, staff, ...).
 - Budget: following the mentioned changes, the annual budget 2023 should not be higher than 655 000 €.



Formal proposal

- It is proposed to approve the recommendation of the Board, and in particular:
 - Spin-off of Two Sides
 - Spin-off of Print Power
 - Termination of some statistics
 - Shift of almost all meetings online
 - General costs reduction



Two Sides

- IMPLICATIONS OF E-G POLICY CHANGE IN FUNDING PROJECTS
- STATUS AND PLANNING OF THE PROJECT

JONATHAN TAME / MARTYN EUSTACE



Print Power

- IMPLICATIONS OF E-G POLICY CHANGE IN FUNDING PROJECTS
- STATUS AND PLANNING OF THE PROJECT



Status Print Power

- 1 Jan 23 Jun 2022 (vs. 8 Jul 31 Dec 2021)
- Business as usual: website articles, postings on LinkedIn, and Newsletters (May and June have been slow on postings on website and LinkedIn)
- Updating: technical part of website and Search Engine Optimization (SEO)

Website performance

Users/visitors	9.577	17%
Page views	16.604	15%
Average duration	1.10	4.4%
Bounce rate	82	1.9%
Domain authority	57	39%
Speed index (desktop)	3.3	48%
Speed index (mobile)	5.6	8%

Very strong improvements of website performance: faster loadtime site, more visitors who stay longer on the site and much better authority of the printpower.eu website May & June slow decline as less content posted

Results SEO

Search term	Current position	Previous position
Are newspapers still effective	1	3
Coca-Cola newsprint advertising	1	7
Stabilo Highlight	1	2
Is newspaper advertising still effective	1	4
Effect of print advertising	3	44
Newspaper marketing campaigns	3	19
Power of print	4	8
Cross-media study	4	12
Print advertising effectiveness	6	22
Uses of print media	6	21
Print media	10	17

When searching one of the above short descriptions, the Print Power website appears in a lot more cases on the first page of the search results

LinkedIn performance

Number of posts	67	34%
Followers	1158	12%
Impressions	17.068	22%
Engagement rate	5.08	39%

More focus on acquiring new followers. Less posts = less impressions/ engagement

Newsletter performance

Number of newsletters	6	
Open rate	21.38%	0.05%
Click-through- rate	9.77%	17.2%
Subscribe vs unsubscribe	126 - 127	1

One in five reads newsletter and increasingly more people click to read articles on website



Implications of E-G funding decision

- Project current budget 65 000 € /year
- Alternatives under consideration:
 - One company, or a group of companies continue the project independently from E-G
 - The project is offered to a different organization to be continued in future (FESPA, Intergraf, WAN-Ifra, FIPP...)
 - The project is offered to Mr Ulbe Jelluma to carry on with sponsors he should find separately from E-G
 - The project is completely dismissed at the end of 2022
- Continued activities under E-G until end of 2022 to maintain project alive and interesting for possible third parties



Update on environmental issues & CEPI update

- ANNA PAPAGRIGORAKI, CEPI, SUSTAINABILITY DIRECTOR



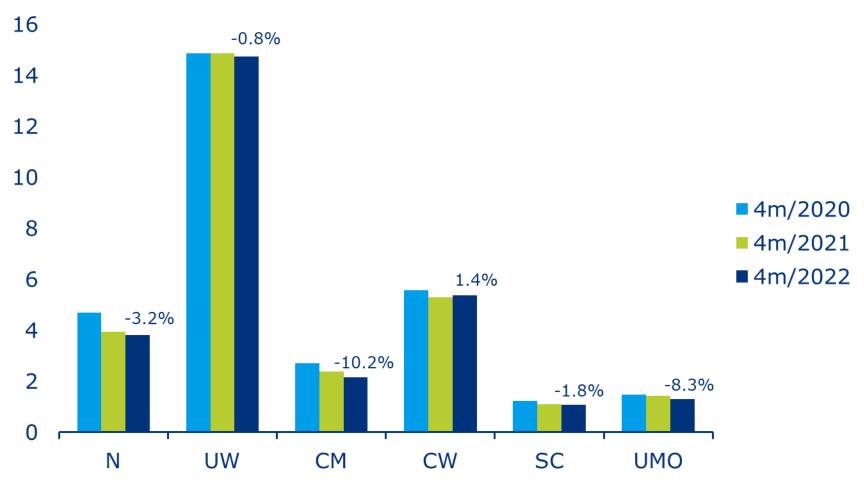
Statistics

RECENT MARKET DEVELOPMENT



Graphic papers – World demand

4m 2022 vs. 2021: -1.9% (-560 kt) (million of tonnes)

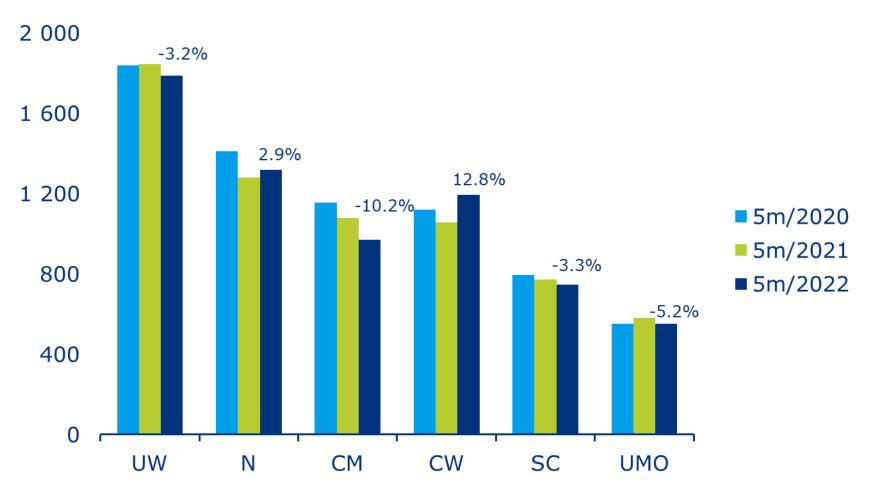


Source: PPPC



Graphic papers – W.E. demand

5m 2022 vs. 2021: -0.8% (-51 kt) (000 of tonnes)



Source: EURO-GRAPH / PPPC



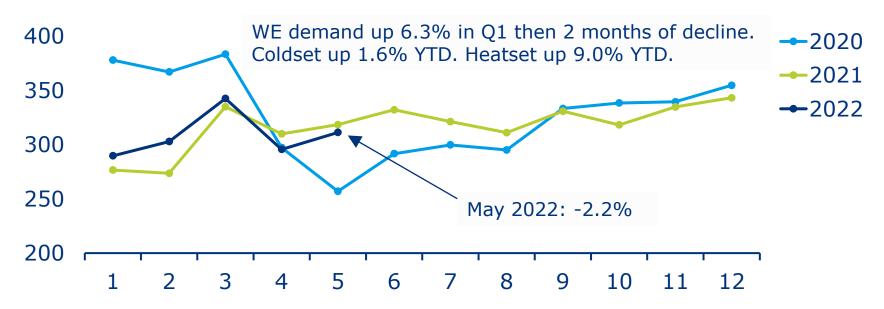
Newsprint



Newsprint – European demand

Jan-May 2022: 1.9% (29 kt) (000 of tonnes)

Country	Jan-May 2021	Jan-May 2022	% chg	Country	Jan-May 2021	Jan-May 2022	% chg
WE	1,280 kt	1,320 kt	3.1%	EE	234 kt	222 kt	-4.9%
DE	475 kt	506 kt	6.6%	RU	89 kt	68 kt	-24%
GB	210 kt	206 kt	-2.2%	PL	36 kt	40 kt	12%
IT	116 kt	120 kt	3.3%	HU	17 kt	24 kt	42%
FR	87 kt	90 kt	3.2%	CZ	18 kt	21 kt	15%
NL	61 kt	67 kt	9.5%	SI	16 kt	16 kt	1.7%
Other	330 kt	331 kt	0.3%	Other	58 kt	54 kt	-7.8%

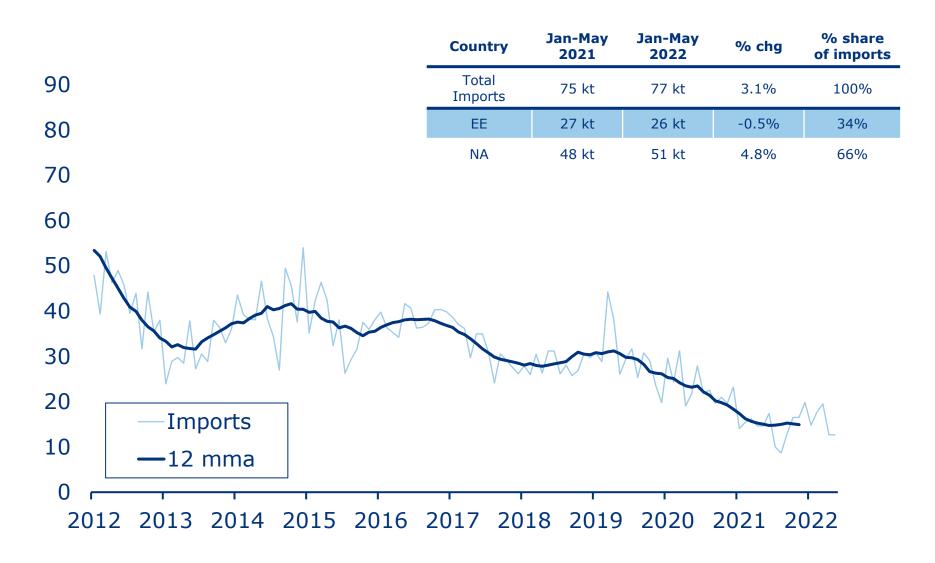


Source: EURO-GRAPH / PPPC



Newsprint – W.E. Imports

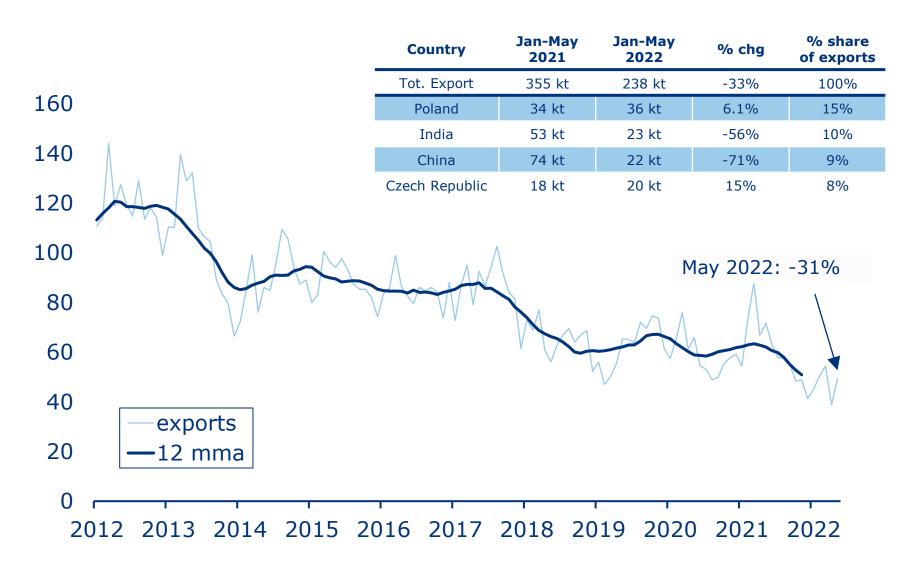
Jan-May 2022: 3.1% (2 kt) - (000 tonnes)





Newsprint - W.E. Exports

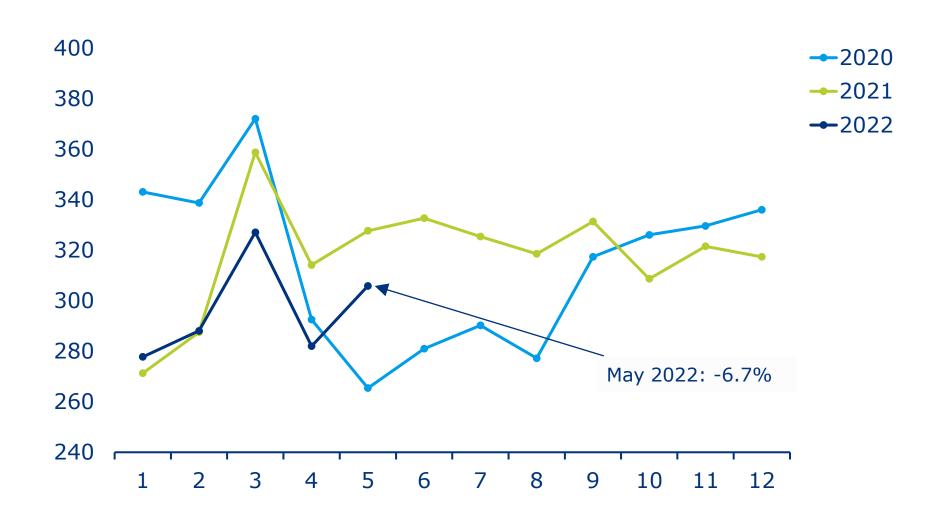
Jan-May 2022: -33% (-116 kt) - (000 tonnes)





Newsprint – W.E. total deliveries

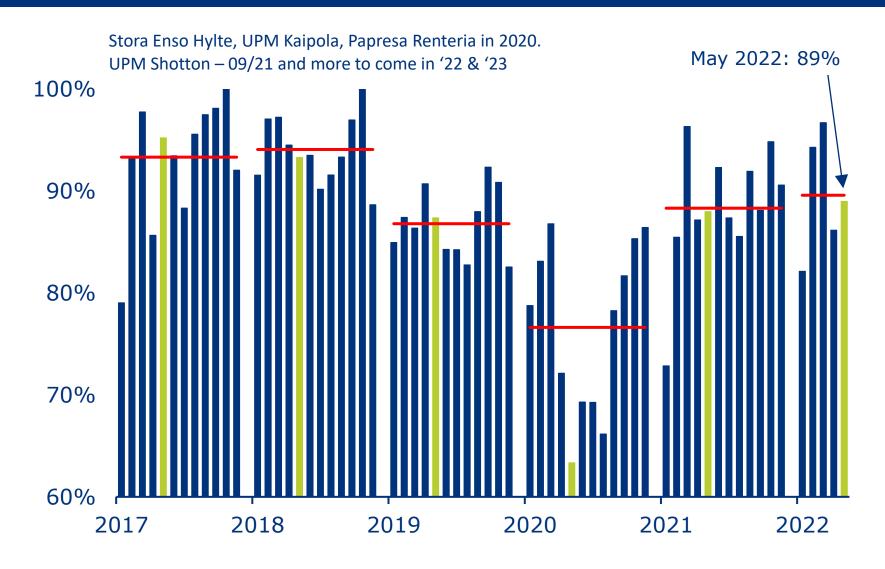
Jan-May 2022: -5.0% (-79 kt) (000 of tonnes)





Newsprint – delivery-to-capacity ratio

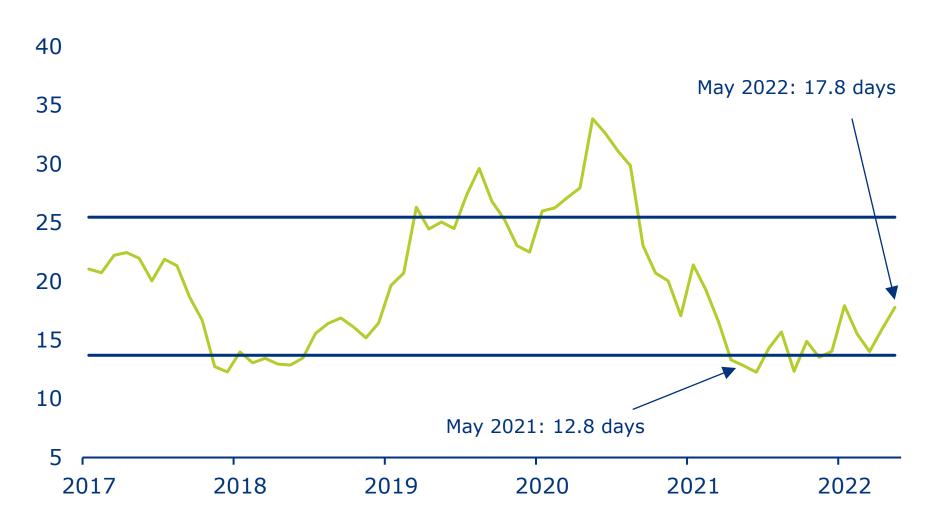
Jan-May 2022: 89.6% (2021: 86.0%)





Newsprint - Mills' Stocks

Average May 2017-2021: 21.3 days



Source: EURO-GRAPH

Note: The range is given by the 5-year average +/- one standard deviation



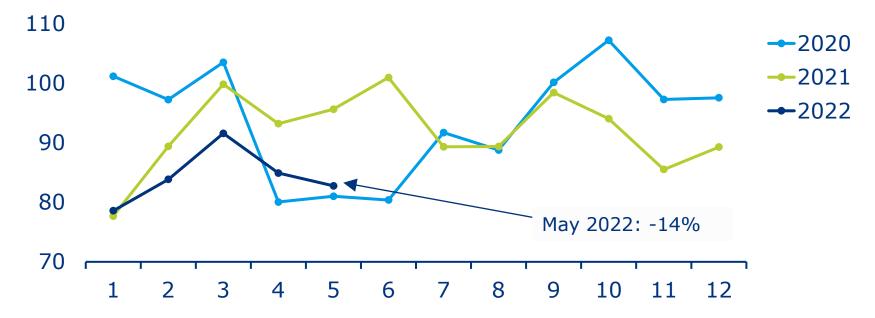
Uncoated Mechanical Improved – UMI



UMI – European demand

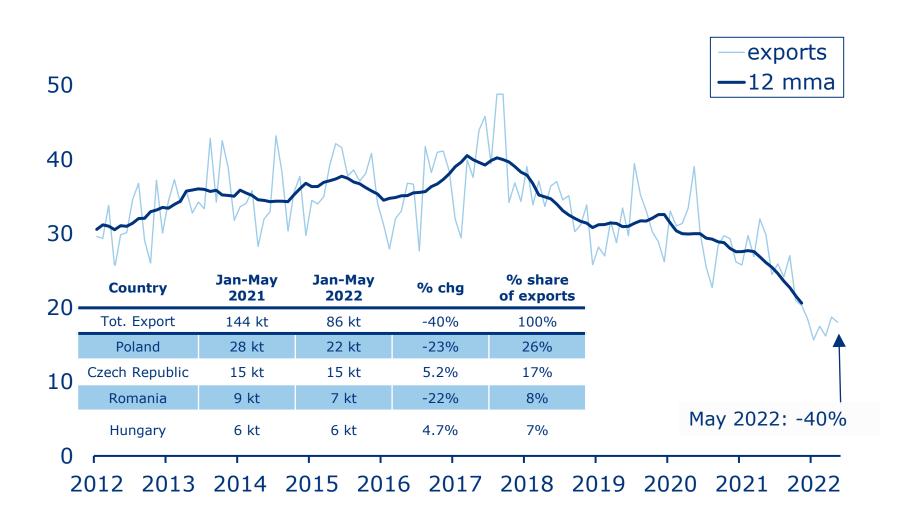
Jan-May 2022: -7.5% (-34 kt) (000 of tonnes)

Country	Jan-May 2021	Jan-May 2022	% chg	Country	Jan-May 2021	Jan-May 2022	% chg
WE	387 kt	361 kt	-6.8%	EE	69 kt	61 kt	-11%
DE	127 kt	100 kt	-21%	PL	28 kt	22 kt	-23%
GB	42 kt	41 kt	-2.2%	CZ	15 kt	15 kt	5.2%
NL	37 kt	40 kt	6.5%	RO	9 kt	7 kt	-22%
IT	43 kt	36 kt	-15%	HU	6 kt	6 kt	4.7%
FR	27 kt	33 kt	25%	SK	1 kt	3 kt	81%
Other	112 kt	110 kt	-1.4%	Other	9 kt	8 kt	-16%



UMI – W.E. exports

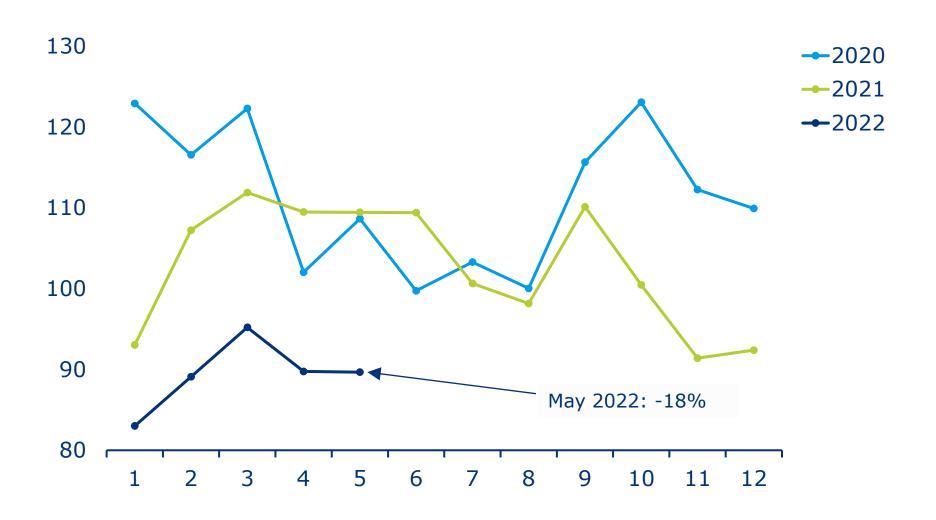
Jan-May 2022: -40% (-58 kt) - (000 tonnes)





UMI - W.E. total deliveries

Jan-May 2022: -16% (-84 kt) (000 of tonnes)

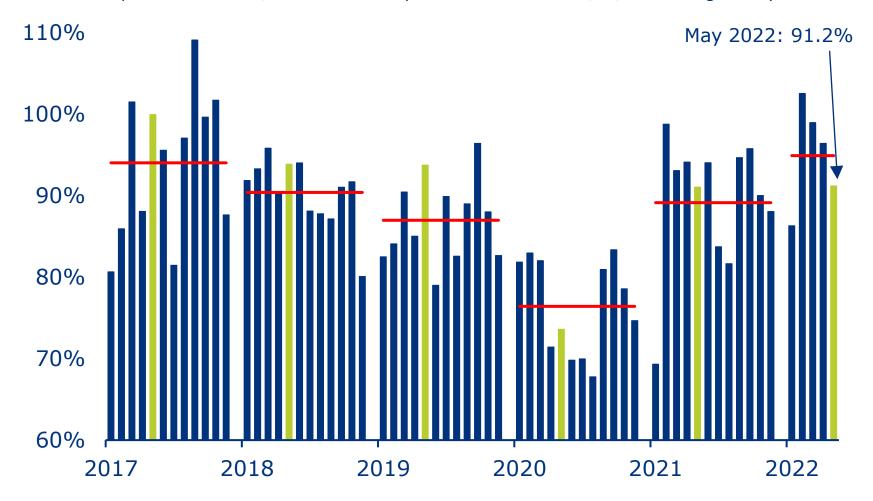


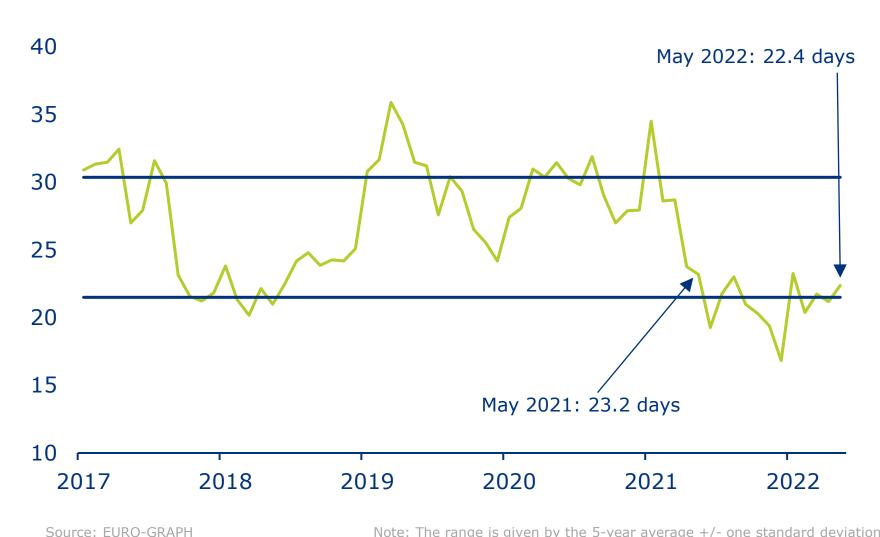


UMI – delivery-to-capacity ratio

Jan-May 2022: 94.9% (2021: 88.6%)

Stora Enso closed SC-mag & UMI capacity at Kvarnsveden, Q3/21; UPM completed shutdown of Kaipola mill end-2020; SCA closed down production of UMI in Q1/21; more changes this year





Note: The range is given by the 5-year average +/- one standard deviation



Uncoated Mechanical Others – UMO



UMO – European demand

Jan-May 2022: 1.2% (3 kt) (000 of tonnes)

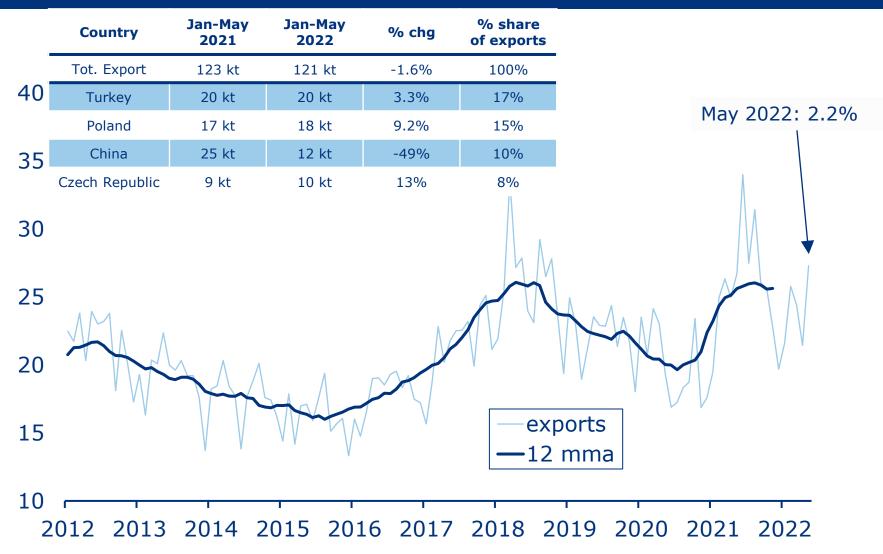
Country	Jan-May 2021	Jan-May 2022	% chg	Country	Jan-May 2021	Jan-May 2022	% chg
WE	182 kt	183 kt	0.8%	EE	50 kt	52 kt	2.6%
IT	44 kt	45 kt	1.9%	PL	17 kt	18 kt	9.2%
GB	45 kt	44 kt	-0.3%	CZ	9 kt	10 kt	13%
DE	34 kt	33 kt	-0.6%	LT	7 kt	7 kt	-7.1%
FR	20 kt	24 kt	22%	RO	2 kt	3 kt	65%
ES	20 kt	20 kt	3.4%	LV	2 kt	2 kt	21%
Other	20 kt	16 kt	-20%	Other	14 kt	12 kt	-16%





UMO – W.E. exports

Jan-May 2022: -1.6% (-2 kt) - (000 tonnes)





UMO – W.E. total deliveries

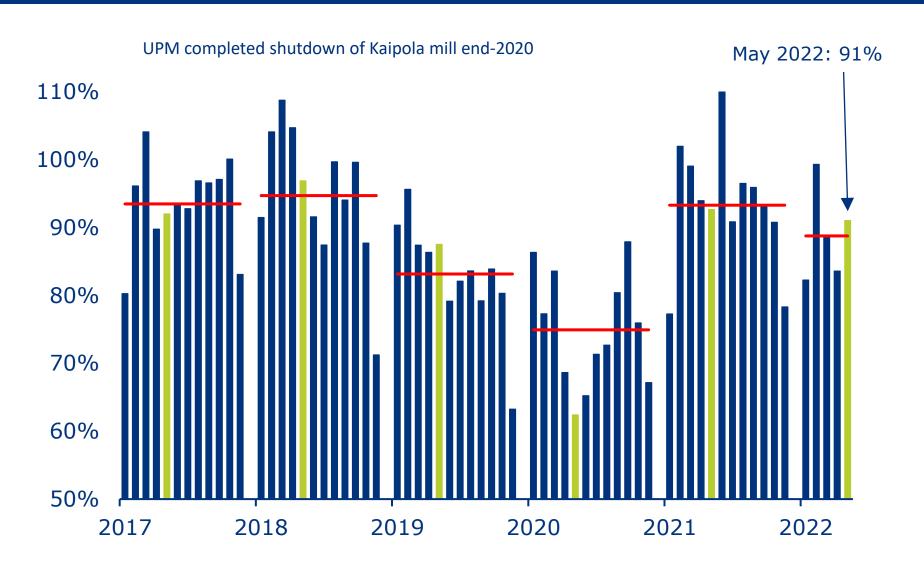
Jan-May 2022: -0.2% (-1 kt) (000 of tonnes)



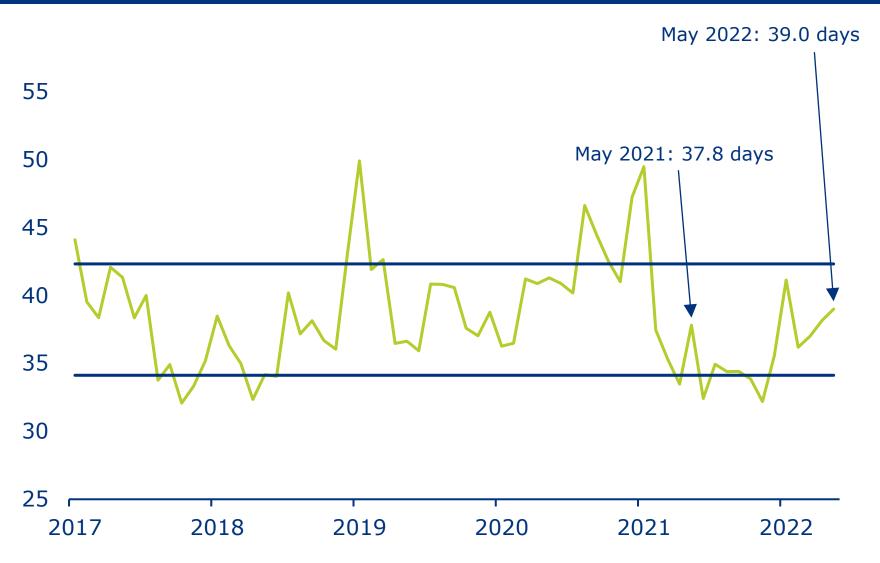


UMO – delivery-to-capacity ratio

Jan-May 2022: 88.8% (2021: 92.8%)



Source: EURO-GRAPH



Note: The range is given by the 5-year average +/- one standard deviation



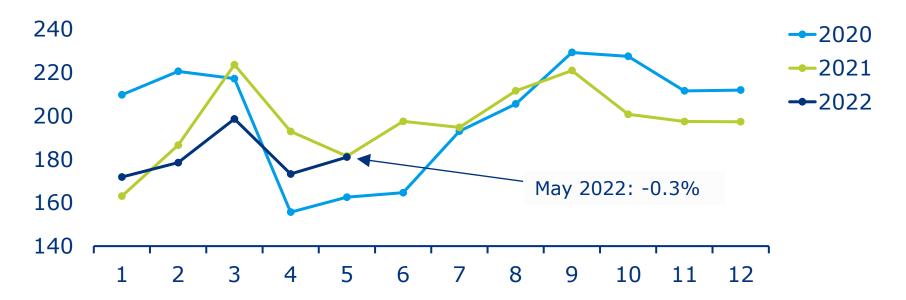
▲ SC Magazine



SC - European demand

Jan-May 2022: -4.7% (-44 kt) (000 of tonnes)

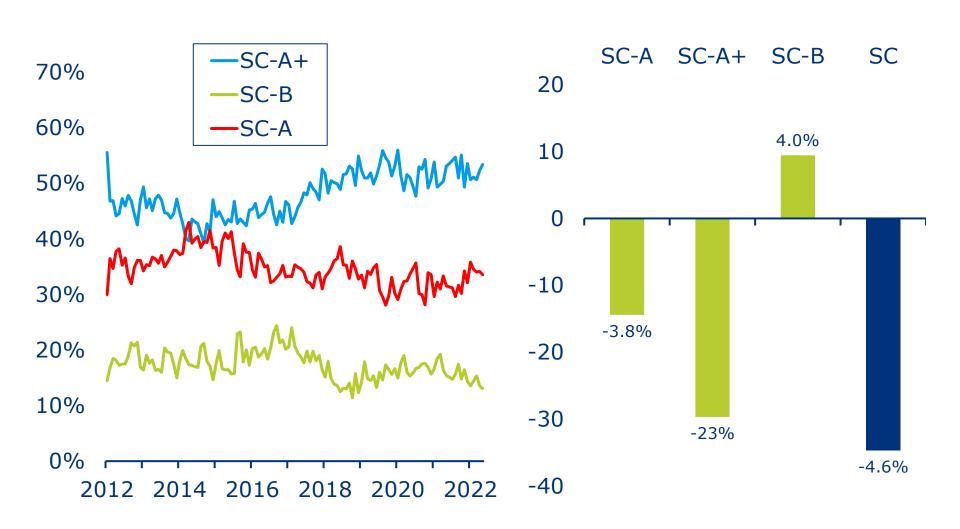
Country	Jan-May 2021	Jan-May 2022	% chg	Country	Jan-May 2021	Jan-May 2022	% chg
WE	752 kt	718 kt	-4.6%	EE	195 kt	186 kt	-4.9%
DE	375 kt	362 kt	-3.5%	PL	72 kt	80 kt	11%
FR	126 kt	127 kt	0.3%	CZ	28 kt	27 kt	-5.2%
IT	83 kt	81 kt	-3.5%	SK	27 kt	22 kt	-19%
ES	30 kt	28 kt	-9.1%	HU	18 kt	16 kt	-9.4%
BE	18 kt	27 kt	53%	SI	25 kt	16 kt	-37%
Other	119 kt	93 kt	-22%	Other	25 kt	25 kt	0.5%





SC – W.E. demand by sub-quality

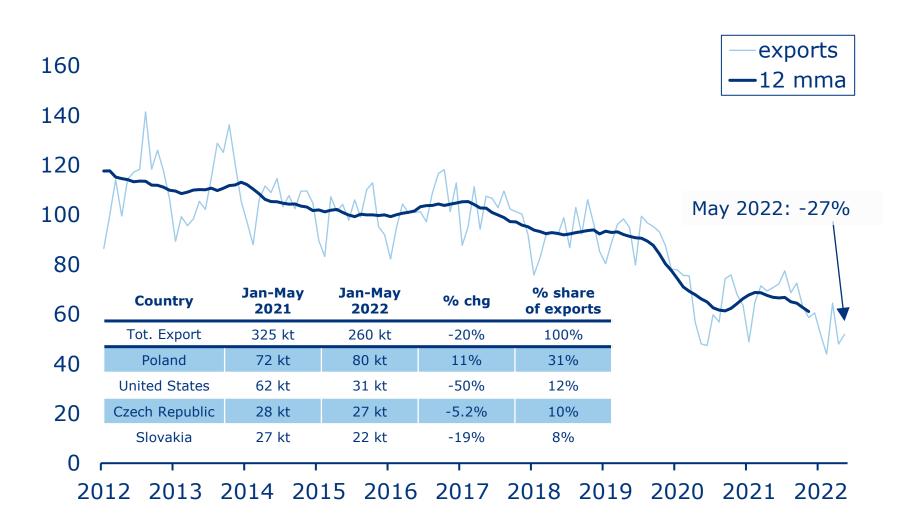
Jan-May 2022: -4.6% (-35 kt) - by sub-quality (000 of tonnes)



B

SC – W.E. exports

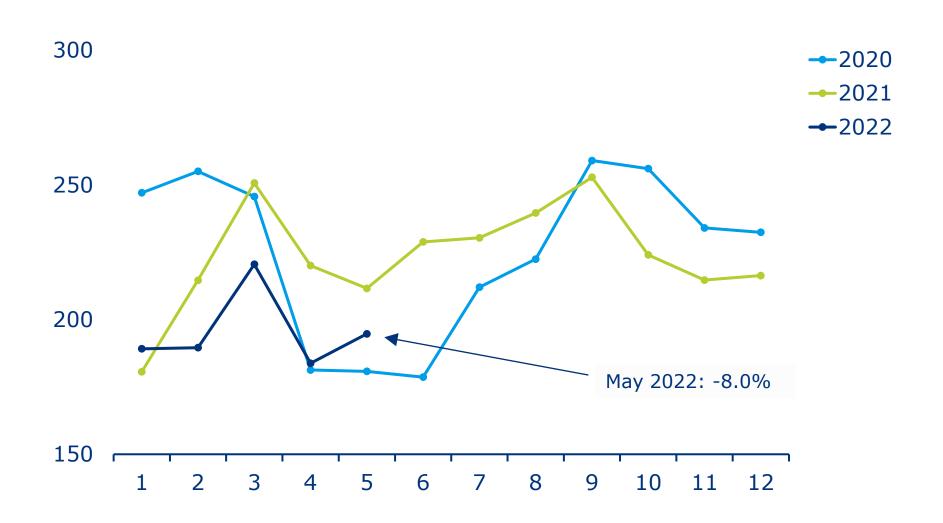
Jan-May 2022: -20% (-65 kt) - (000 tonnes)





SC – W.E. total deliveries

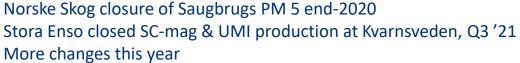
Jan-May 2022: -9.3% (-100 kt) (000 of tonnes)

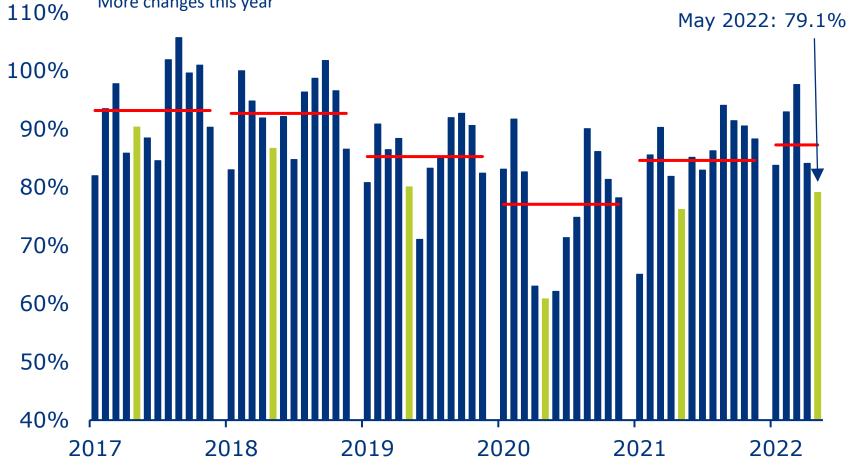




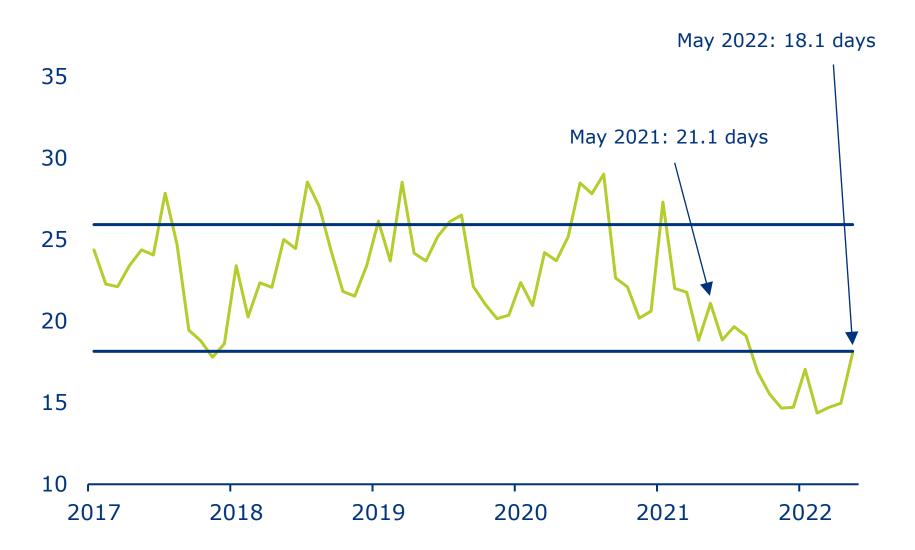
SC – delivery-to-capacity ratio

Jan-May 2022: 87.3% (2021: 79.7%)





Source: EURO-GRAPH

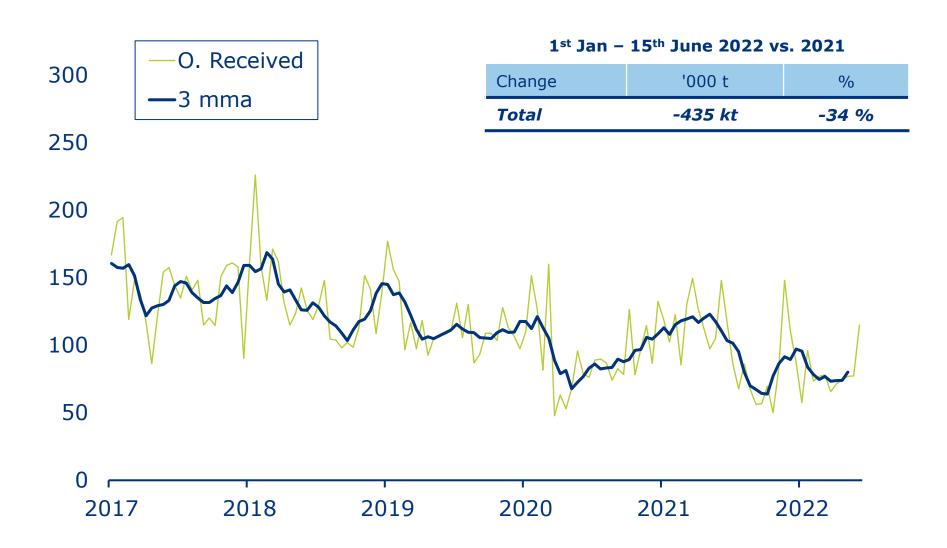


Note: The range is given by the 5-year average +/- one standard deviation



SC - Orders Received

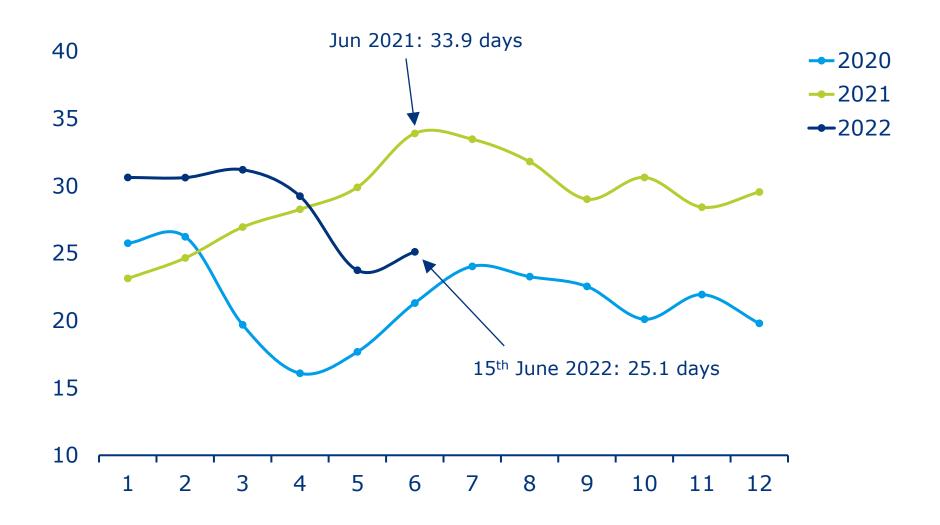
1st Jan 2017 - 15th June 2022 (half month periods - 000 tonnes)



B

SC – Orders stocks

(days of supply)





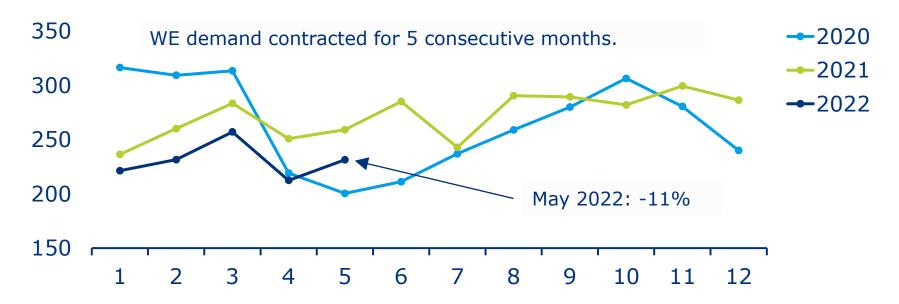
◆ Coated Mechanical – CMR + CMS



CM – European demand

Jan-May 2022: -11% (-136 kt) (000 of tonnes)

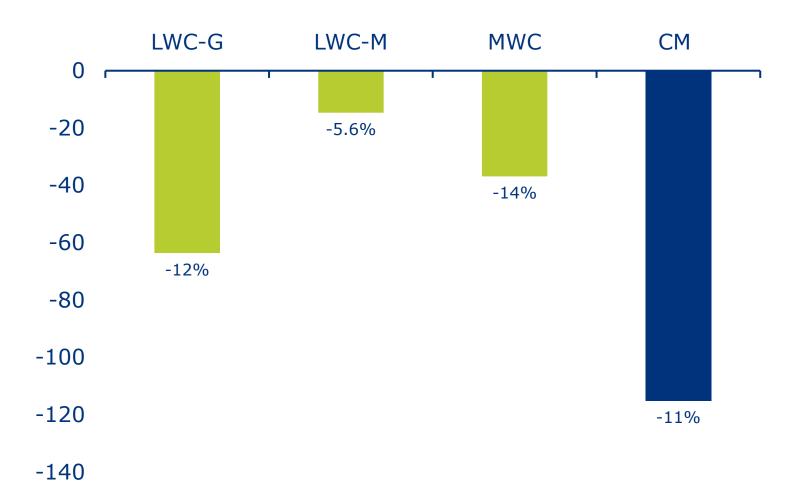
Country	Jan-May 2021	Jan-May 2022	% chg	Country	Jan-May 2021	Jan-May 2022	% chg
WE	1,077 kt	962 kt	-11%	EE	213 kt	192 kt	-9.9%
DE	462 kt	413 kt	-11%	PL	119 kt	111 kt	-6.3%
FR	134 kt	126 kt	-6.0%	CZ	23 kt	20 kt	-10%
GB	120 kt	114 kt	-4.7%	SK	11 kt	10 kt	-7.9%
IT	111 kt	104 kt	-6.1%	EE	9 kt	8 kt	-19%
BE	47 kt	42 kt	-11%	HU	6 kt	7 kt	13%
Other	203 kt	163 kt	-20%	Other	46 kt	36 kt	-21%





CM – W.E. demand by sub-quality

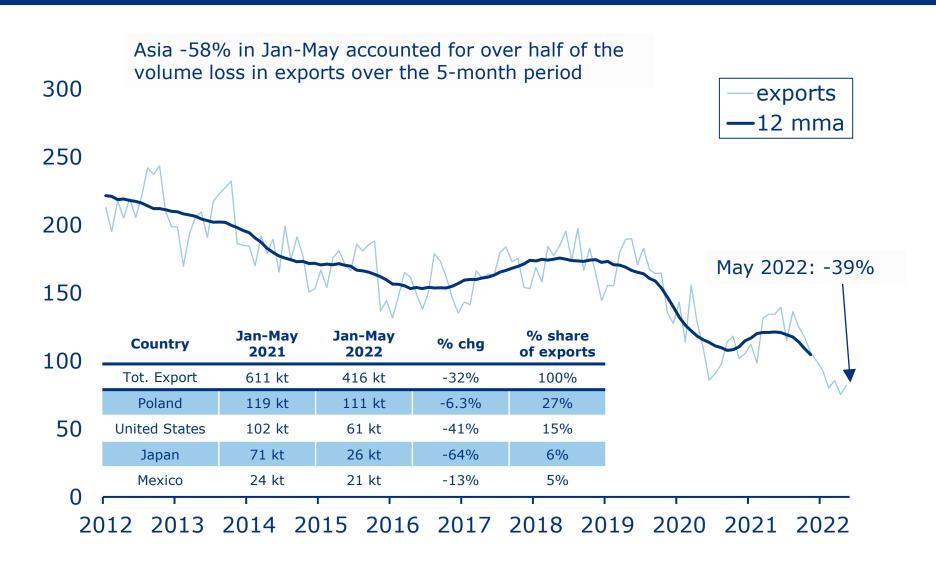
Jan-May 2022: -11% (-115 kt) (000 of tonnes)





CM – W. E. exports

Jan-May 2022: -32% (-195 kt) - (000 tonnes)





CM – W.E. total deliveries

Jan-May 2022: -18% (-310 kt) (000 of tonnes)

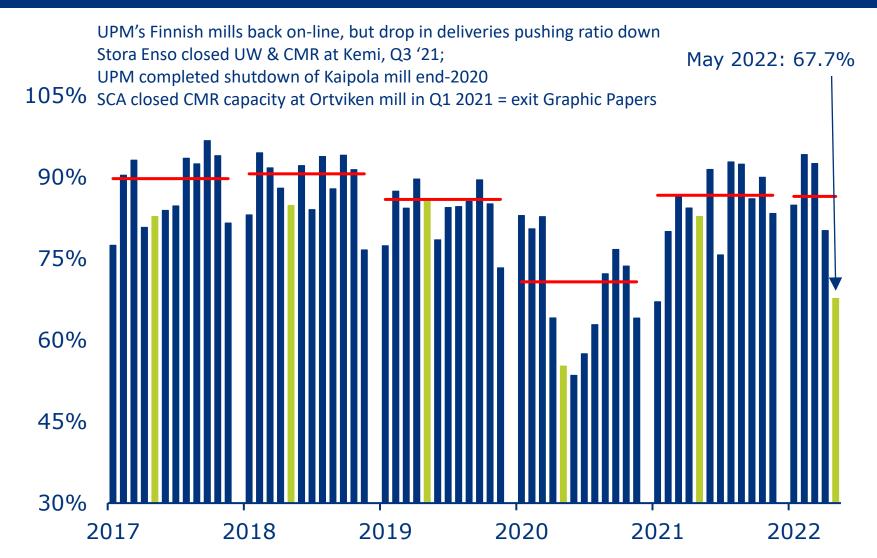
Total deliveries falling faster than WE demand (-11%) in May



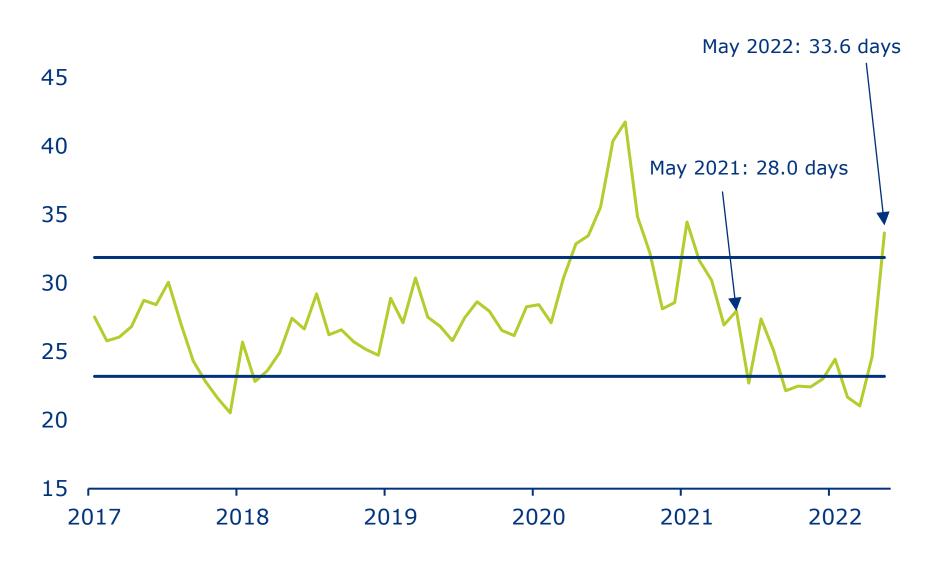


CM – delivery-to-capacity ratio

Jan-May 2022: 86.4% (2021: 82.2%)



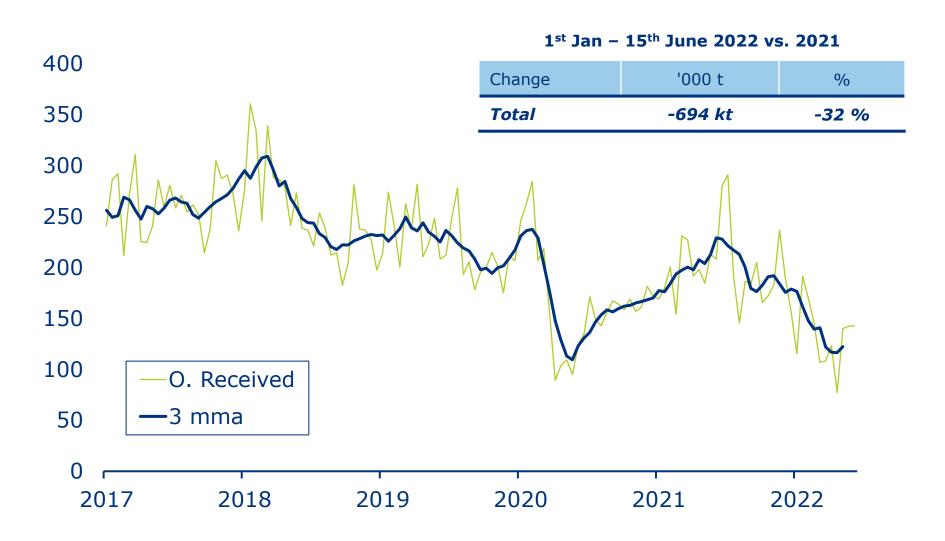
Source: EURO-GRAPH



Note: The range is given by the 5-year average +/- one standard deviation

CM - Orders Received

1st Jan 2017 – 15th June 2022 (half month periods - 000 tonnes)



B

CM – Orders stocks

(days of supply)



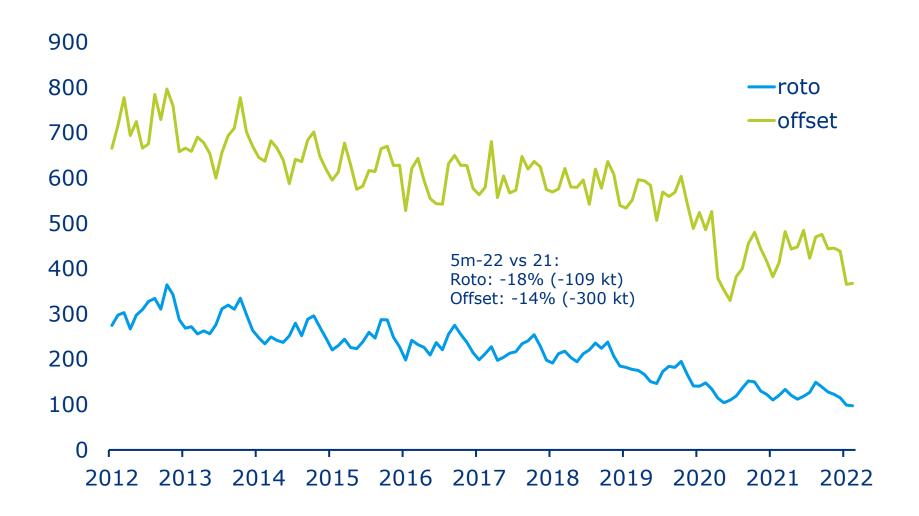


SC + CM / split by Roto/Offset



SC+CM – W.E. total deliveries by roto/offset

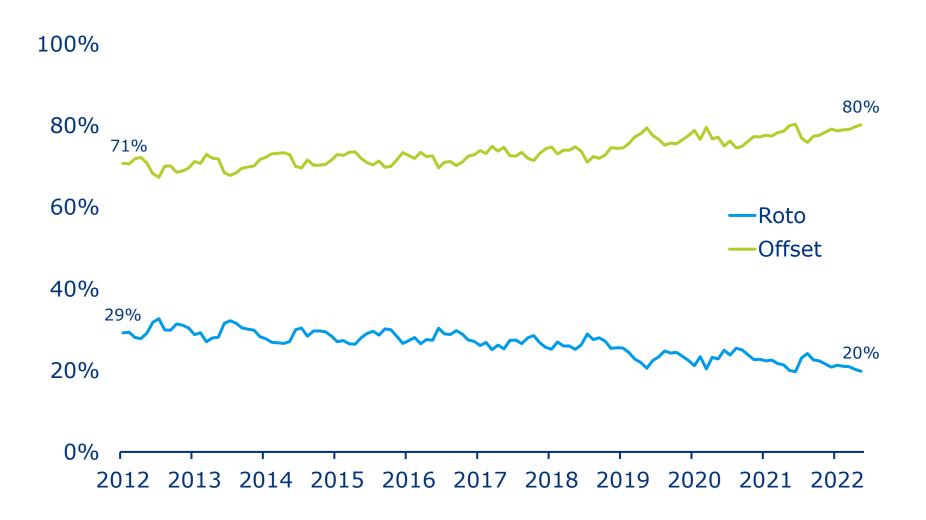
Jan-May 2022: -15% (-410 kt) - (000 tonnes)





SC+CM – W.E. total deliveries by roto/offset

Jan-May 2022: -15% (-410 kt) - (000 tonnes)



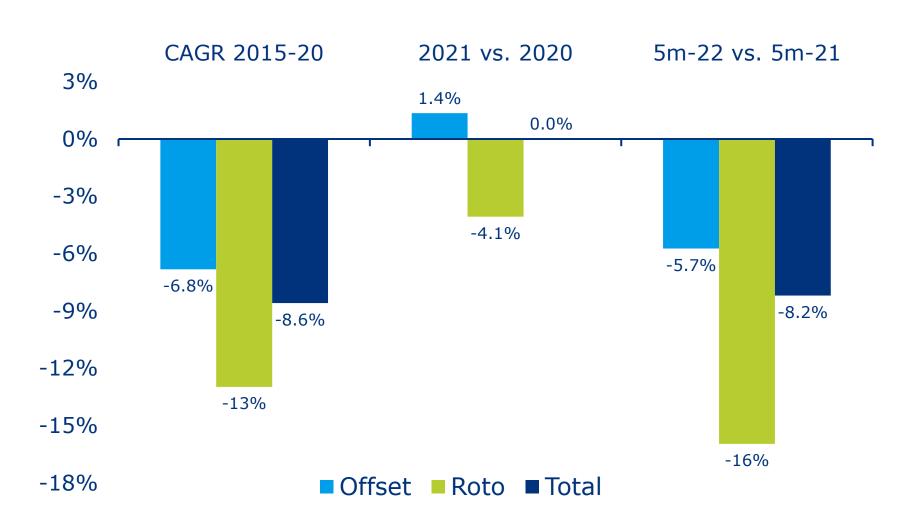
Source: EURO-GRAPH

Note: Share of each sector, having the total Roto + Offset = 100%



SC+CM – W.E. demand by roto/offset

Jan-May 2022: -8.2% (-150 kt) (000 of tonnes)





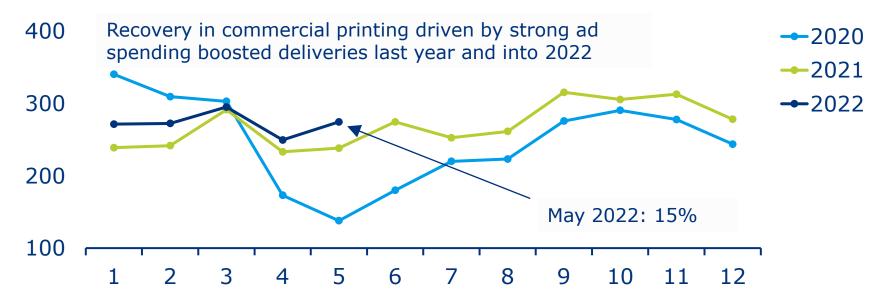
▼ Coated Woodfree Papers



CW – European demand

Jan-May 2022: 9.6% (119 kt) (000 of tonnes)

Country	Jan-May 2021	Jan-May 2022	% chg	Country	Jan-May 2021	Jan-May 2022	% chg
WE	1,016 kt	1,141 kt	12%	EE	228 kt	222 kt	-2.3%
DE	326 kt	345 kt	5.8%	PL	79 kt	82 kt	4.1%
IT	137 kt	172 kt	25%	CZ	28 kt	31 kt	13%
FR	135 kt	152 kt	13%	HU	14 kt	15 kt	7.2%
GB	132 kt	142 kt	8.1%	SK	12 kt	12 kt	1.8%
ES	77 kt	93 kt	20%	SI	8 kt	10 kt	33%
Other	210 kt	237 kt	13%	Other	88 kt	72 kt	-18%





CW – Total exports

Jan-May 2022: -13% (-82 kt) - (000 tonnes)

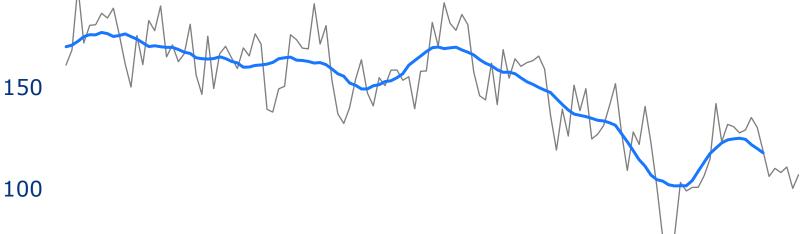
Total exports 250 12mma

Country	Jan-May 2021	Jan-May 2022	% chg	% share of exports
Tot. Export	619 kt	537 kt	-13.%	100%
United States	113 kt	120 kt	6.0%	22%
Poland	79 kt	82 kt	4.1%	15%
Mexico	38 kt	31 kt	-17%	6%
Czech Republic	28 kt	31 kt	13%	6%



200



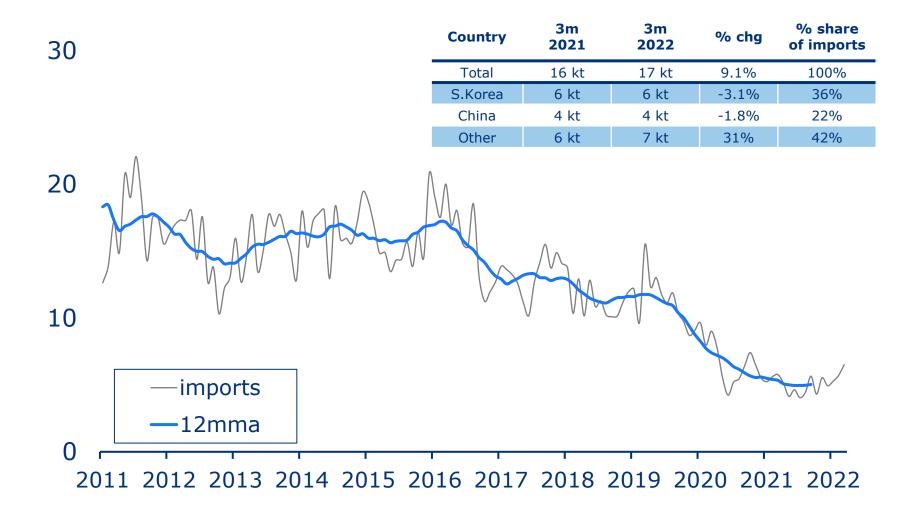






CW – W.E. imports

3m 2022 vs. 2021: 9.1% (1 kt) - (000 tonnes)

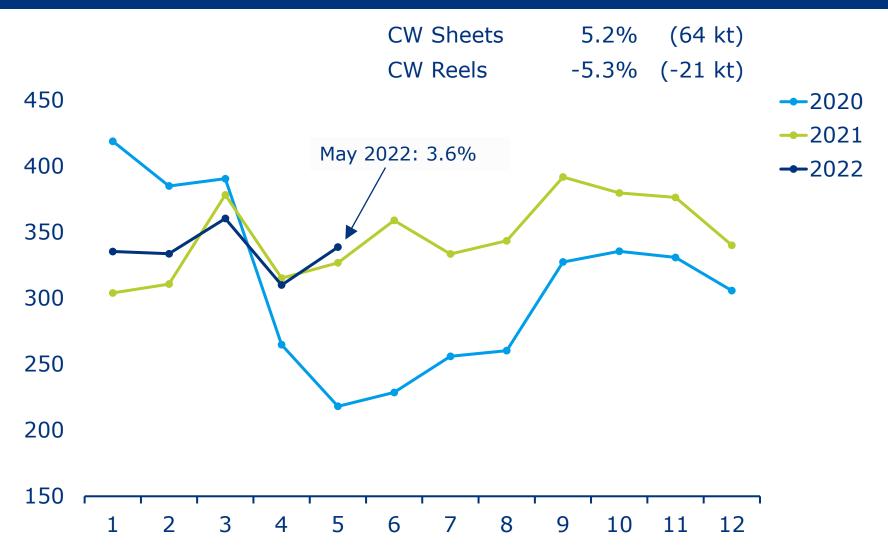


Source: EURO-GRAPH/Svan Data



CW – Total deliveries

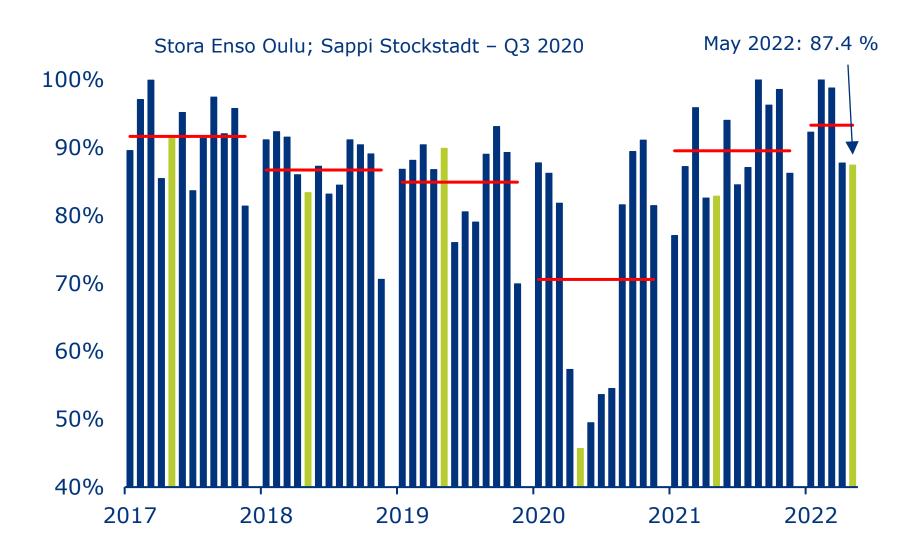
Jan-May 2022: 2.6% (43 kt) (000 of tonnes)

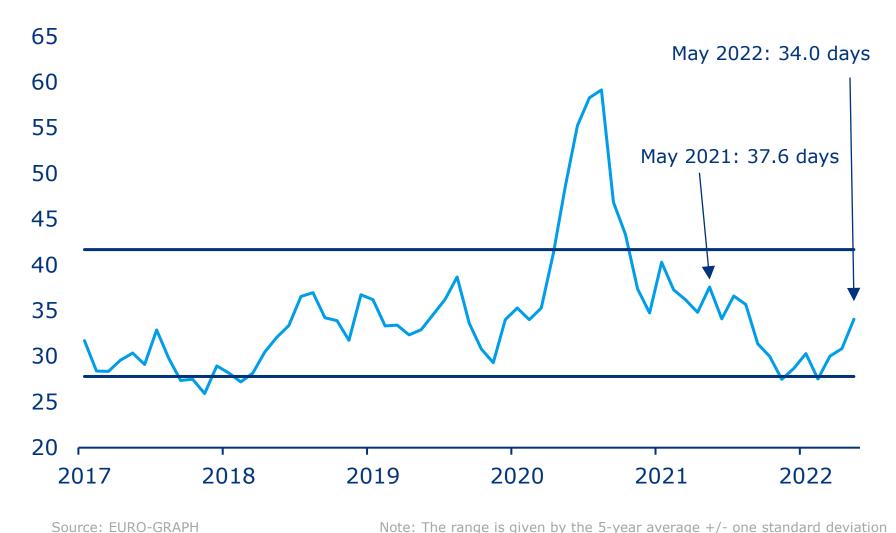




CW – Delivery-to-capacity

Jan-May 2022: 93.3% (2021: 85.1%)



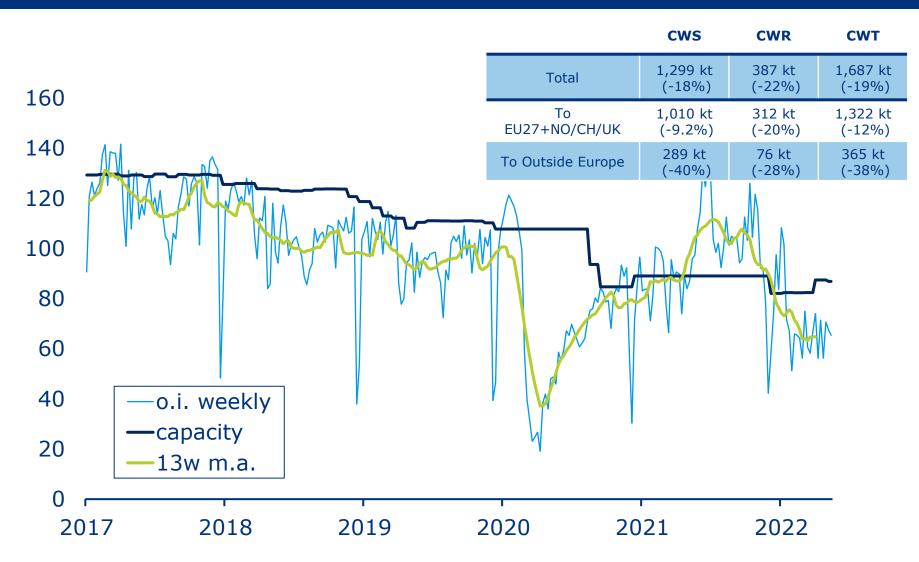


Note: The range is given by the 5-year average +/- one standard deviation



CW - Order inflow to all destinations

24 weeks 2022 vs. 2021: -400 kt (-19%) - (weekly - 000 tonnes)



B

CW – Orders stocks

(days of supply)



CW – Summary by sub-quality

Jan-May 2022 vs. 2021 (% change y-o-y)

	CW Total	CW Sheets	CW Reels	
Deliveries to WE	12%	18%	-2.6%	
Total Deliveries	2.6%	5.2%	-5.3%	
Imports (3m 2022 vs 2021) 9.1%		9.1%	9.1%	
Exports	-13%	-14%	-12%	



Uncoated Woodfree Papers

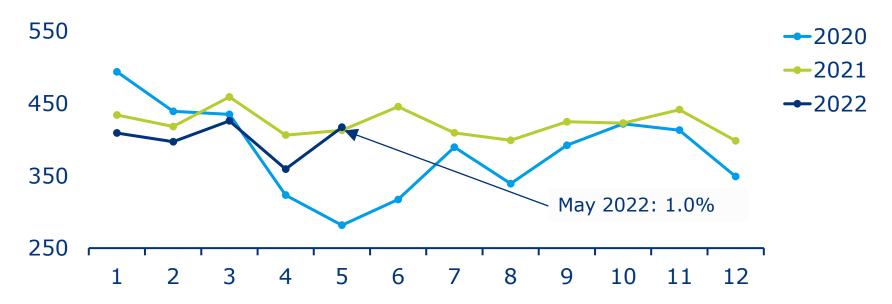


Source: EURO-GRAPH

UW – European demand

Jan-May 2022: -5.7% (-122 kt) (000 of tonnes)

Country	Jan-May 2021	Jan-May 2022	% chg	Country	Jan-May 2021	Jan-May 2022	% chg
WE	1,671 kt	1,594 kt	-4.6%	EE	460 kt	415 kt	-9.9%
DE	416 kt	407 kt	-2.2%	PL	166 kt	161 kt	-3.0%
FR	296 kt	269 kt	-8.9%	CZ	41 kt	43 kt	5.4%
IT	229 kt	208 kt	-9.2%	HU	38 kt	41 kt	5.9%
GB	180 kt	174 kt	-3.3%	RO	43 kt	37 kt	-15%
ES	169 kt	150 kt	-12%	SK	22 kt	23 kt	5.9%
Other	381 kt	386 kt	1.4%	Other	150 kt	110 kt	-27%

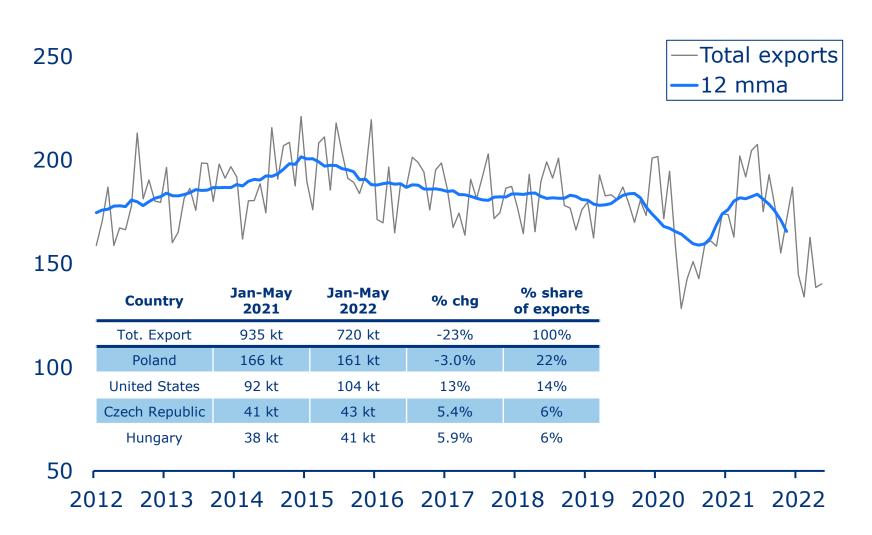


Deliveries to Europe from all Euro-Graph members (in W.E., Poland and Slovakia)

B

UW – Total exports

Jan-May 2022: -23% (-215 kt) - (000 tonnes)

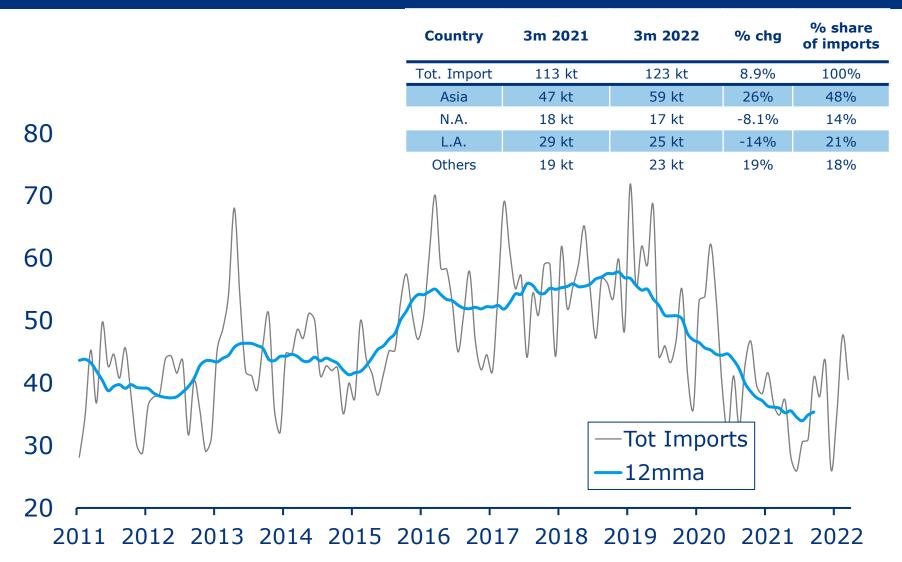


Source: EURO-GRAPH From all Euro-Graph members (in W.E., Poland and Slovakia)



UW - Total imports

3m 2022 vs. 2021: 8.9% (10 kt) - (000 tonnes)

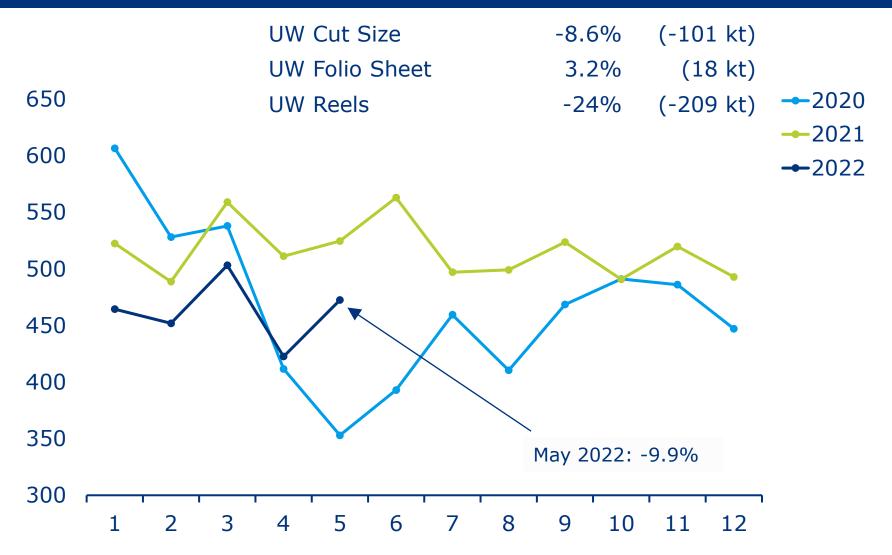


Source: EURO-GRAPH/Svan Data



UW – Total deliveries

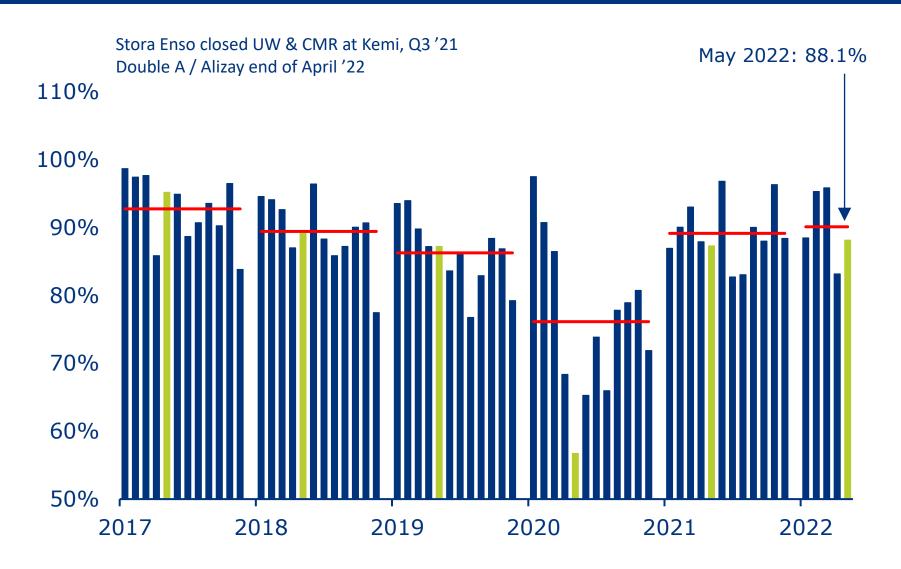
Jan-May 2022: -11% (-291 kt) (000 of tonnes)



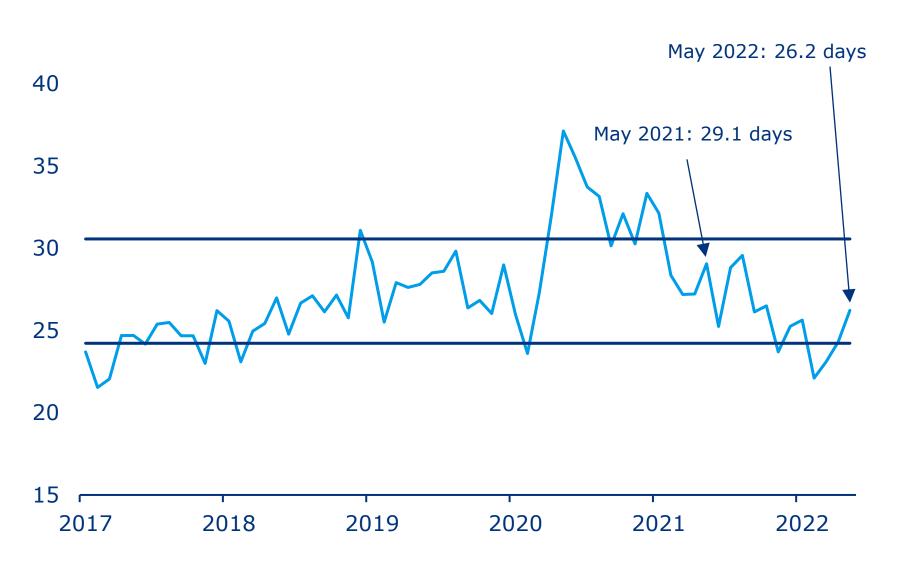


UW - Delivery-to-capacity

Jan-May 2022: 90.1% (2021: 89.0%)



Source: EURO-GRAPH

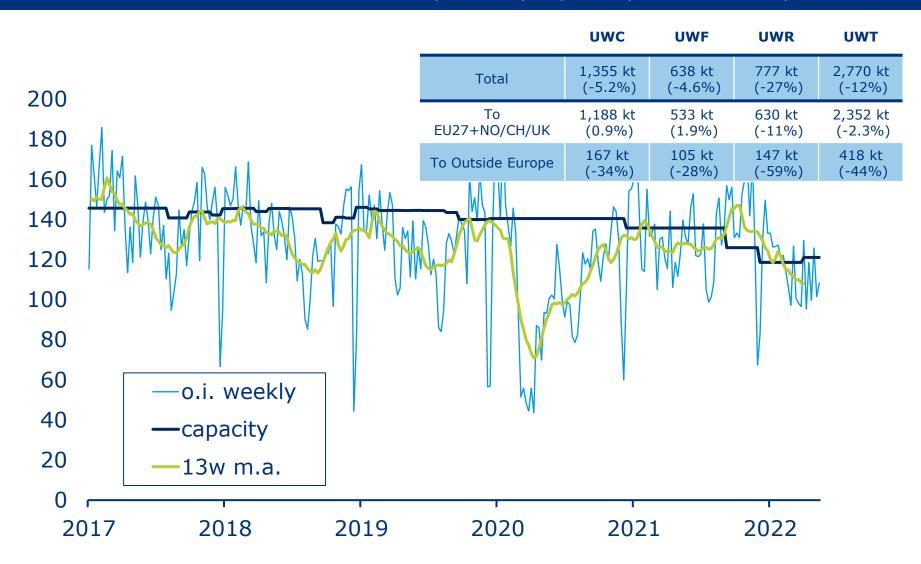


Note: The range is given by the 5-year average +/- one standard deviation



UW - Order inflow to all destinations

24 weeks 2022 vs. 2021: -389 kt (-12.3%) - (weekly - 000 tonnes)



Source: EURO-GRAPH

B

UW – Orders stocks

(days of supply)



Source: EURO-GRAPH

UW – Summary by sub-quality

Jan-May 2022 vs. 2021 (% change y-o-y)

	UW Total	UW Cut Size	UW Folio Sheet	UW Reels
Deliveries to WE	-4.6%	-5.9%	11%	-13%
Total Deliveries	-11%	-8.6%	3.2%	-24%
Imports (3m 2022 vs 2021)	8.9%	3.3%	51%	17%
Exports	-23%	-15%	-9.7%	-40%

Source: EURO-GRAPH



Financial issues

- CLOSURE OF THE ACCOUNTS 2021
- DISCHARGE OF LIABILITY FOR THE OFFICIALS 2021



P&L Summary – 2021 vs. 2020

All figures in '000 €	2021 Actual	2020 Actual	Diff. €	Diff. %
Personnel	434	433	1	0%
Meetings and Travelling	3	4	-1	-24%
Office & Administration	205	166	38	23%
IT	116	107	9	9%
Projects	441	435	6	1%
<u>Total Costs</u>	<u>1 199</u>	<u>1 146</u>	<u>53</u>	<u>5%</u>
Members Contributions	1 056	1 170	-114	-10%
"Regular" budget	656	800	-144	-18%
Print Power	30	0	30	n.m.
Two Sides	370	370	0	0%
Other Revenues	12	12	0	-2%
Total Income	<u>1 068</u>	<u>1 182</u>	<u>-114</u>	<u>-10%</u>
<u> Profit (+) / Loss (-)</u>	<u>-131</u>	<u>+37</u>		

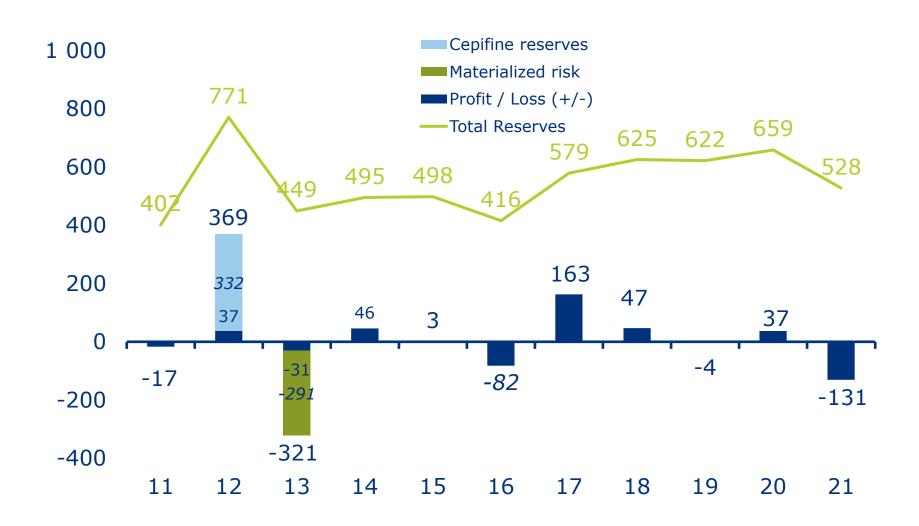


Balance Sheet Summary – 2021 vs. 2020

All figures in '000 €	2021 Actual	2020 Actual	Diff. €	Diff. %
Fixed Assets	3	5	-2	-46%
Guarantees	0	0	0	n.m.
Receivables	17	14	3	18%
Cash and other investments	561	676	-115	-17%
Deferred charges and accrued income	5	11	-6	-51%
Total Assets	<u>586</u>	<u>706</u>	<u>-120</u>	<u>-17%</u>
Profits carried forward	528	659	-131	-20%
Amounts payable within one year	58	47	11	23%
Accrued charges and deferred income	0	0	0	n.m.
<u>Total Liabilities</u>	<u>586</u>	<u>706</u>	<u>-120</u>	<u>-17%</u>



Reserves development





Auditors statements

Statutory Auditors



Internal Auditors





Auditors statements

Statutory Auditors



Internal Auditors



After having examined the accounts together with the Director General of the company, we confirm our opinion that these accounts give a fair picture of the results and of the financial position of the association.

We, therefore, propose that the Board and the Director General be declared free of liability.



Formal proposals

- It is proposed to approve the 2021 Annual Accounts as distributed and presented. Copy of the proposed full Annual Report is enclosed to this document.
- It is proposed to discharge from liability the company officials (Board of Directors, Director General, Auditors), for the financial year 2021



Board of Directors

- CHAIRMANSHIP OF THE BOARD OF DIRECTORS
- MEMBERSHIP OF THE BOARD OF DIRECTORS



Proposal Officials 2022

Board members

- Anu Ahola, UPM
- Marco Eikelenboom, Sappi
- Tomaso Esposito, Burgo
- Klemens Gottstein, Perlen
- Joachim Lange, Palm
- Corrado Lignana, Lecta
- Lars Lundin, Holmen Paper
- Antonio Redondo, Navigator
- Gunilla Saltin, Mondi
- Kati ter Horst, Stora Enso → to be replaced by Mikko Antsalo, Stora Enso
- Robert Wood, Norske Skog

Chair of the Board

Kati ter Horst, Stora Enso → to be replaced by Robert Wood, Norske Skog

Vice-Chair of the Board

Robert Wood, Norske Skog → replacement to be proposed in November



Formal proposals

- It is proposed to accept the resignation of Ms ter Horst from the chairmanship and from the Board of Directors
- It is proposed to appoint Mr Wood as new Chairman
- It is proposed to appoint Mr Antsalo as member of the Board



Meeting Dates 2022



Meeting dates 2022

- Board
 - March 3rd, 09h00-11h00 CET, online web-meeting
- G.A.
 - March 24th, at 09h00-12h00 CET (TBC online vs in-person)
- Board
 - June 10th, 09h00-11h00 CET, online web-meeting
- G.A.
 - June 29th, at 09h00-12h00 CET, online
- Board
 - November 3rd, 14h00-16h00 CET, online web-meeting
- G.A.
 - November 23rd, at 09h00-12h00 CET, in person (Brussels)
- Meeting with EUGROPA Board
 - November 23rd, at 13h00-14h00 CET, in person (Brussels)



Other business

- MANDATE FOR ADMIN FORMALITIES
- ANY OTHER ISSUE



Admin proposal

• It is proposed to grant a power of attorney to Mr. Alain Costantini and Mr. Julian Delplanche, lawyers, with offices at 1435 Mont-Saint-Guibert, rue Emile Francqui 1, each of them empowered to act individually, to carry out all filing and publication formalities resulting from the decisions taken during this Board meeting.



- Euro-Graph has recently been invited to participate in a meeting with CEPI, Intergraf (printers' federation) and FEP-FEE (book publishers' federation), to address the current status of the graphic paper market.
- Although CEPI insured legal compliance for the meeting and a competition lawyer would have been present to the discussion, Euro-Graph has declined the invitation on the ground of avoiding any collective discussion on commercially-sensitive topics.

Thank you!



European Association of Graphic Paper Producers asbl

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